## FINANCIAL STATEMENTS AND INDEPENDENT AUDITOR'S REPORT

SEPTEMBER 30, 2020 AND 2019

## FINANCIAL STATEMENTS AND INDEPENDENT AUDITOR'S REPORT

# SEPTEMBER 30, 2020 AND 2019

# TABLE OF CONTENTS

	<u>PAGE</u>
INDEPENDENT AUDITOR'S REPORT	1 - 2
FINANCIAL STATEMENTS	
Statements of Financial Position	3
Statement of Activities for the Year Ended September 30, 2020	4
Statement of Activities for the Year Ended September 30, 2019	5
Statement of Functional Expenses for the Year Ended September 30, 2020	6
Statement of Functional Expenses for the Year Ended September 30, 2019	7
Statements of Cash Flows	8
Notes to Financial Statements	9 - 26



#### INDEPENDENT AUDITOR'S REPORT

Board of Trustees Harmony Foundation International, Inc. Nashville, Tennessee

#### REPORT ON THE FINANCIAL STATEMENTS

We have audited the accompanying financial statements of Harmony Foundation International, Inc., which comprise the statements of financial position as of September 30, 2020 and 2019, the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

#### MANAGEMENT'S RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## **AUDITOR'S RESPONSIBILITY**

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## **OPINION**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Harmony Foundation International, Inc. as of September 30, 2020 and 2019, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Nashville, Tennessee

KraffCPAS PLLC

June 10, 2021

## STATEMENTS OF FINANCIAL POSITION

# SEPTEMBER 30, 2020 AND 2019

	 2020		2019
<u>ASSETS</u>			
Cash	\$ 563,096	\$	207,962
Contributions receivable, net:			
Due in less than one year	638,832		804,799
Due in one to five years	128,280		210,028
Prepaid expenses and other assets	65,709		55,026
Investments:			
Endowment funds	3,252,709		2,819,804
Held for the Barbershop Harmony Society	-		357,436
Operations	100,299		58,195
Property and equipment, net	-		25,982
Beneficial interests in charitable remainder trusts	384,500		377,000
Cash surrender value of life insurance	 191,000		187,000
TOTAL ASSETS	\$ 5,324,425	<u>\$</u>	5,103,232
<u>LIABILITIES AND NET ASSETS</u>			
LIABILITIES			
Accounts payable and accrued expenses	\$ 80,357	\$	73,032
Accounts payable - Barbershop Harmony Society	-		5,165
Due to Barbershop Harmony Society chapters and districts	69,109		98,071
Notes payable	379,625		-
Funds held for Barbershop Harmony Society	 	_	357,436
TOTAL LIABILITIES	 529,091		533,704
NET ASSETS			
Net assets without donor restrictions	632,614		822,679
Net assets with donor restrictions	 4,162,720		3,746,849
TOTAL NET ASSETS	 4,795,334		4,569,528
TOTAL LIABILITIES AND NET ASSETS	\$ 5,324,425	\$	5,103,232

## STATEMENT OF ACTIVITIES

# FOR THE YEAR ENDED SEPTEMBER 30, 2020

	Without Donor Restrictions	Total	
REVENUE AND SUPPORT			
Contributions, net:			
Annual giving programs	\$ 1,848,632	\$ 233,020	\$ 2,081,652
In-kind support	155,330	-	155,330
Endowment funds	-	78,254	78,254
Special events	100	-	100
Investment income, net	13,777	457,950	471,727
Investment income on endowment funds			
available for spending	108,155	(108,155)	-
Administrative fees	11,029	(10,431)	598
Miscellaneous	18,244	-	18,244
Net assets released from restrictions	234,767	(234,767)	
TOTAL REVENUE AND SUPPORT	2,390,034	415,871	2,805,905
EXPENSES			
Program Services:			
Connect.	200,088	-	200,088
Enrich.	753,554	-	753,554
Sing.	281,006		281,006
Total Program Services	1,234,648		1,234,648
Supporting Services:			
Management and administration	572,383	-	572,383
Fundraising	773,068	<u>-</u>	773,068
Total Supporting Services	1,345,451		1,345,451
TOTAL EXPENSES	2,580,099		2,580,099
CHANGE IN NET ASSETS	(190,065)	415,871	225,806
NET ASSETS - BEGINNING OF YEAR	822,679	3,746,849	4,569,528
NET ASSETS - END OF YEAR	\$ 632,614	\$ 4,162,720	\$ 4,795,334

## STATEMENT OF ACTIVITIES

## FOR THE YEAR ENDED SEPTEMBER 30, 2019

	Without Donor Restrictions			
REVENUE AND SUPPORT				
Contributions, net:				
Annual giving programs	\$ 2,107,732	\$ 222,755	\$ 2,330,487	
Endowment funds	-	134,318	134,318	
Special events	1,440	-	1,440	
Investment income (loss), net	(1,076)	94,823	93,747	
Investment income on endowment funds				
available for spending	69,715	(69,715)	-	
Administrative fees	14,027	(13,333)	694	
Miscellaneous	1,578	-	1,578	
Net assets released from restrictions	357,751	(357,751)		
TOTAL REVENUE AND SUPPORT	2,551,167	11,097	2,562,264	
EXPENSES				
Program Services:				
Connect.	251,940	-	251,940	
Enrich.	849,429	-	849,429	
Sing.	335,093		335,093	
Total Program Services	1,436,462		1,436,462	
Supporting Services:				
Management and administration	401,560	-	401,560	
Fundraising	875,666		875,666	
Total Supporting Services	1,277,226		1,277,226	
TOTAL EXPENSES	2,713,688	<del>-</del>	2,713,688	
CHANGE IN NET ASSETS	(162,521)	11,097	(151,424)	
NET ASSETS - BEGINNING OF YEAR	985,200	3,735,752	4,720,952	
NET ASSETS - END OF YEAR	\$ 822,679	\$ 3,746,849	\$ 4,569,528	

#### STATEMENT OF FUNCTIONAL EXPENSES

#### FOR THE YEAR ENDED SEPTEMBER 30, 2020

		Program S	Services		Su			
	Connect.	Enrich.	Sing.	Total Program Services	Management and Administration	Fundraising	Total Supporting Services	Total
Salaries	\$ 67,838	\$ 135,065	\$ 29,074	\$ 231,977	\$ 168,409	\$ 502,288	\$ 670,697	\$ 902,674
Contract labor	-	· -	-	-	1,920	-	1,920	1,920
Payroll taxes	5,801	8,838	2,486	17,125	11,659	37,333	48,992	66,117
Employee benefits	15,129	22,073	6,484	43,686	38,199	100,896	139,095	182,781
Total personnel costs	88,768	165,976	38,044	292,788	220,187	640,517	860,704	1,153,492
Grants to Barbershop Harmony Society programs Grants to Barbershop Harmony Society chapters	77,687	30,405	222,304	330,396	-	-	-	330,396
and districts from donor choice contributions Grants to Barbershop Harmony Society chapters	-	382,792	-	382,792	-	-	-	382,792
and districts from Associates Funds	13,847	56,455	12,800	83,102	-	-	_	83,102
Conventions	-	· -	-	-	-	21,976	21,976	21,976
Cultivation, stewardship and related donor costs	-	158	-	158	-	6,954	6,954	7,112
Engagement and impact activities	372	104,463	-	104,835	-	-	_	104,835
Facilities and equipment	-	_	-	-	24,954	26,986	51,940	51,940
Governance	-	-	-	-	6,318	-	6,318	6,318
Legal filings	-	-	-	-	5,171	-	5,171	5,171
Marketing	-	-	-	-	-	23,251	23,251	23,251
Miscellaneous	-	-	-	-	7,107	411	7,518	7,518
Office expenses, supplies, postage, shipping and printing	41	627	-	668	41,714	12,276	53,990	54,658
Planned giving premium expense	-	-	-	-	-	3,812	3,812	3,812
Professional and contract fees	-	108	-	108	99,976	999	100,975	101,083
Professional and contract fees - in-kind	-	-	-	-	155,330	-	155,330	155,330
Singing awareness and education events	12,026	-	-	12,026	-	-	-	12,026
Singing participation activities	211	6,806	-	7,017	-	-	-	7,017
Staff recruitment and development	-	-	-	-	7,331	59	7,390	7,390
Travel and meeting expenses	7,136	5,764	2,963	15,863	2,056	35,827	37,883	53,746
Total other operating expenses	111,320	587,578	238,067	936,965	349,957	132,551	482,508	1,419,473
Depreciation			4,895	4,895	2,239		2,239	7,134
Total functional expenses	\$ 200,088	\$ 753,554	\$ 281,006	\$ 1,234,648	\$ 572,383	\$ 773,068	\$ 1,345,451	\$ 2,580,099

#### STATEMENT OF FUNCTIONAL EXPENSES

#### FOR THE YEAR ENDED SEPTEMBER 30, 2019

		Program S	Servic	es			Supporting Services							
	Connect.	Enrich.		Sing.		Total Program Services		anagement and ministration	Fu	ındraising	Sup	Total opporting ervices		Total
Salaries	\$ 82,777	\$ 117,820	\$	27,592	\$	228,189	\$	176,935	\$	493,391	\$	670,326	\$	898,515
Contract labor	Φ 02,777	3,239		-	Ψ	3,239	Ψ	32,317	Ψ	-	Ψ	32,317	Ψ	35,556
Payroll taxes	6,157	8,708		2,052		16,917		13,152		36,753		49,905		66,822
Employee benefits	17,467	22,534		5,822		45,823		29,636		106,311		135,947		181,770
Total personnel costs	106,401	152,301		35,466		294,168		252,040		636,455		888,495		1,182,663
Grants to Barbershop Harmony Society programs Grants to Barbershop Harmony Society chapters	129,505	200,000		290,000		619,505		-		-		-		619,505
and districts from donor choice contributions Grants to Barbershop Harmony Society chapters	-	429,692		-		429,692		-		-		-		429,692
and districts from Associates Funds	_	16,231		_		16,231		_		_		_		16,231
Harmony Fellows Award event	_	7,581		_		7,581		_		_		_		7,581
Bad debt expense	-	-		_		-		6,500		_		6,500		6,500
Conventions	3,798	_		_		3,798		-		53,418		53,418		57,216
Cultivation, stewardship and related donor costs	· -	_		_		_		-		7,000		7,000		7,000
Engagement and impact activities	71	_		_		71		-		_		-		71
Facilities and equipment	-	4,727		_		4,727		22,689		24,476		47,165		51,892
Governance	-	-		-		_		27,374		_		27,374		27,374
Legal filings	-	-		-		_		4,833		-		4,833		4,833
Marketing	-	2,505		-		2,505		-		35,360		35,360		37,865
Miscellaneous	-	866		-		866		1,144		616		1,760		2,626
Office expenses, supplies, postage, shipping and printing	-	7,846		-		7,846		41,673		15,748		57,421		65,267
Planned giving premium expense	-	-		-		-		-		4,236		4,236		4,236
Professional and contract fees	-	2,523		-		2,523		25,167		-		25,167		27,690
Singing awareness and education events	57	3,584		-		3,641		-		-		-		3,641
Singing participation activities	-	-		3,135		3,135		-		-		-		3,135
Staff recruitment and development	-	1,859		-		1,859		15,734		2,813		18,547		20,406
Travel and meeting expenses	12,108	19,258		4,036		35,402		2,310		95,544		97,854		133,256
Total other operating expenses	145,539	696,672		297,171		1,139,382		147,424		239,211		386,635		1,526,017
Depreciation		456		2,456		2,912		2,096				2,096		5,008
Total functional expenses	\$ 251,940	\$ 849,429	\$	335,093	\$	1,436,462	\$	401,560	\$	875,666	\$ 1	,277,226	\$	2,713,688

## STATEMENTS OF CASH FLOWS

# FOR THE YEARS ENDED SEPTEMBER 30, 2020 AND 2019

	2020			2019		
CASH FLOWS FROM OPERATING ACTIVITIES						
Change in net assets	\$	225,806	\$	(151,424)		
Adjustments to reconcile change in net assets to net cash used in operating activities						
Provision for bad debt		(26,600)		(25,000)		
Depreciation		7,134		5,008		
Gain on sale of property and equipment		(6,367)		-		
Realized and unrealized gain on investments		(406,819)		(33,812)		
Increase in beneficial interests in charitable remainder trusts		(7,500)		(6,400)		
Increase in cash surrender value of life insurance		(4,000)		(10,857)		
Contributions - with donor restrictions		(78,254)		(134,318)		
(Increase) decrease in:						
Contributions receivable, net		251,728		296,464		
Prepaid expenses and other assets		(10,683)		2,483		
Increase (decrease) in:						
Accounts payable and accrued expenses		7,325		(4,770)		
Accounts payable to Barbershop Harmony Society		(5,165)		4,187		
Due to Barbershop Harmony Society chapters and districts		(28,962)		7,099		
TOTAL ADJUSTMENTS		(308,163)		100,084		
NET CASH USED IN OPERATING ACTIVITIES		(82,357)		(51,340)		
CASH FLOWS FROM INVESTING ACTIVITIES						
Proceeds from liquidation of life insurance policy		_		7,857		
Purchase of property and equipment		_		(9,301)		
Proceeds from sale of property and equipment		25,215		(),501)		
Proceeds from sales and maturities of investments		769,932		308,025		
Purchase of investments		(480,686)		(436,112)		
NET CASH PROVIDED BY (USED IN) INVESTING ACTIVITIES		314,461		(129,531)		
CASH FLOWS FROM FINANCING ACTIVITIES						
Proceeds from notes payable		379,625		_		
(Decrease) increase in funds held for Barbershop Harmony Society		(357,436)		11,818		
Contributions restricted for endowment funds		78,254		134,318		
Proceeds from pledges receivable in endowment funds		22,587		30,660		
NET CASH PROVIDED BY FINANCING ACTIVITIES		123,030		176,796		
NET INCREASE (DECREASE) IN CASH		355,134		(4,075)		
CASH - BEGINNING OF YEAR		207,962		212,037		
CASH - END OF YEAR	\$	563,096	\$	207,962		

#### NOTES TO FINANCIAL STATEMENTS

#### SEPTEMBER 30, 2020 AND 2019

#### **NOTE 1 - GENERAL**

Harmony Foundation International, Inc. (the "Foundation") was incorporated as a not-for-profit organization in 1959, founded by the Society for the Preservation and Encouragement of Barber Shop Quartet Singing in America, Incorporated (the "Society" or "Barbershop Harmony Society"). The Foundation is designed to connect people and enrich lives through charitable giving in support of community singing because its core value is that singing in community with others transforms lives. Those who experience the joy of singing do better in school, in their jobs, and family and social relationships. Through its Connect and Enrich Educational Programs, the Foundation educates and promotes these individual and societal benefits to both singers and non-singers. The Foundation raises awareness and connects resources to initiatives of organizations to financially enable exceptional programs that stimulate interest in, share, nurture, and perpetuate the love of lifelong singing. The Foundation's goal is to be the most powerful influencer of singing in the world, envisioning stronger communities when individuals engage with others to create something greater together when they connect in harmony.

The Foundation's Board of Trustees consists of members which were elected by the Board of Directors of the Barbershop Harmony Society and the organizations historically have been considered to be financially interrelated. On March 22, 2020, actions were taken that resulted in an ongoing dispute related to the governance of the Foundation. The resolution of the disagreement could impact whether the Foundation is considered financially interrelated with the Barbershop Harmony Society in the future.

### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### **Basis of Presentation**

The accompanying financial statements present the financial position and changes in net assets of the Foundation on the accrual basis of accounting in conformity with accounting principles generally accepted in the United States of America ("GAAP").

Resources are classified as net assets without donor restrictions and with donor restrictions based on the existence or absence of donor-imposed restrictions, as follows:

*Net assets without donor restrictions:* Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Foundation. These net assets may be used at the discretion of the Foundation's management and the Board of Trustees.

*Net assets with donor restrictions:* Net assets subject to stipulations imposed by donors and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Foundation or by the passage of time. Other donor restrictions are perpetual in nature, where the donor has stipulated the funds be maintained in perpetuity.

Donor-restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the statement of activities.

#### NOTES TO FINANCIAL STATEMENTS (CONTINUED)

SEPTEMBER 30, 2020 AND 2019

### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### **Contributions and Support**

The Foundation recognizes contributions when cash, other assets or an unconditional promise to give is received.

A contribution is conditional if an agreement includes a barrier that must be overcome and either a right of return of assets transferred or a right of release of a promisor's obligation to transfer assets exists. The presence of both a barrier and a right of return or right of release indicates that a recipient is not entitled to the contribution until it has overcome the barrier(s) in the agreement. Conditional promises to give are not recognized until the barrier(s) in the agreement are overcome.

The Foundation records noncash contributions and corresponding expenses for contributed services that require specialized skills and would be purchased if not provided by the donor at the estimated fair value of the services received. Noncash goods are recorded at the estimated fair value at the date of the gift.

Contributions received are recorded as net assets with donor restrictions or net assets without donor restrictions, depending on the existence and/or nature of any donor restrictions. Contributions are considered to be available for unrestricted use unless specifically restricted by the donor. Amounts received that are restricted by the donor for future periods or for specific purposes are reported as net assets with donor restrictions. However, if a restriction is fulfilled in the same time period in which the contribution is received, the support is reported as unrestricted.

### Cash

Cash consists principally of checking account balances and money funds. Cash held in brokerage accounts are classified as investments.

#### Contributions Receivable

Unconditional promises to give that are expected to be collected within one year are recorded as contributions receivable at their net realizable value. Unconditional contributions receivable that are expected to be collected in future years are recorded at the present value of estimated future cash flows. The discount on those amounts is computed using a risk-free interest rate applicable to the year in which the promise is received. Amortization of the discount is recognized on the interest method over the term of the gift and included in contribution revenue. The discount rate was 2.5% for the years ended September 30, 2020 and 2019.

An allowance for doubtful accounts is provided based on management's estimate of uncollectible receivables and historical trends. Contributions receivable deemed to be uncollectible are charged off against the allowance in the period of determination.

#### NOTES TO FINANCIAL STATEMENTS (CONTINUED)

SEPTEMBER 30, 2020 AND 2019

## NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Investments

Money market funds are carried at cash value plus accrued interest. Mutual funds are carried at the quoted market value of the securities on the last business day of the reporting period. Changes in unrealized gains and losses are recognized in the current period in the statement of activities.

## Charitable Remainder Trusts

The Foundation has remainder interests in certain charitable trusts. A charitable remainder trust is a split-interest agreement in which the charitable beneficiary receives its beneficial interest in the donated assets after the noncharitable beneficiary has received benefits for a specified time period. At the termination of the agreement, the remaining assets in the trust pass to the charitable beneficiary for its use. A contribution and the related asset are recognized in the period the trust is established based on the fair value at the date of the gift and is adjusted annually for the change in the present value discount. The present value of the charitable remainder trusts is based on the actuarial life expectancy of the life income recipient using the discount rate in existence at the time of notification by the trustee of the Foundation's remainder interest. A discount rate of 5% was used for all trusts. Corresponding changes in the value of split interest agreements are recognized in the current period and included in contributions with donor restrictions, until such time that the underlying assets are received, and the donor restricted purpose has been fulfilled (if any).

#### **Endowment Funds**

The Foundation has established several endowment funds. Distributions from the General Endowment and the Foundation's Program-Restricted Endowments benefit the music/music education, outreach, scholarship or youth programs. In addition, the Program-Restricted heritage funds benefit preservation projects of the Barbershop genre and historical collections. Distributions from the Associates Funds provide grants to the Associates of the Foundation that relate to the Foundation's mission. The Foundation's Program-Restricted Endowments and Associates Funds are based on signed donor agreements which outline the spending policies and classification of the investment earnings (losses). The donor agreements provide that investment income (loss) increases (decreases) the endowment corpus (principal balance). In the absence of such donor restrictions, the Foundation would follow the Uniform Prudent Management of Institutional Funds Act of 2006 ("UPMIFA") and Tennessee's State Uniform Prudent Management of Institutional Funds Act ("SUPMIFA").

#### NOTES TO FINANCIAL STATEMENTS (CONTINUED)

SEPTEMBER 30, 2020 AND 2019

### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### Endowment Funds (Continued)

Investment return objective, risk parameters and strategies - The Foundation has adopted investment policies, approved by the Board of Trustees, to establish asset allocation targets, investment objectives and guidelines and the degree of investment risk the Board deems acceptable. The goal of the investment program is to achieve a rate of return that will allow the Foundation to respond to current needs while also maintaining long-term growth to respond to future needs. Allocation targets are set for those assets not expected to be withdrawn within twelve months to broadly diversify the funds held and reduce the impact of losses in individual investments. Investment allocations are spread between U.S. Fixed Income Portfolios, U.S. Equity Portfolios, International Equity and Emerging Markets Portfolios and Cash Equivalents.

Spending policy - The Foundation has formally adopted an endowment spending policy to be used, unless the signed donor agreements outline a different policy. The annual allowable distribution from each of the endowment funds under this policy is based on 5% of the average fair value of the Endowment investments for the prior 3 years. If the maximum allowable distribution is not made for any year, the balance remains in the corpus of that endowment fund. The Foundation charges each endowment fund an annual administrative fee equal to 5% of each contribution received for the year, subject to a maximum charge of \$3,000 per contribution, plus 5% of all interest and dividend income and net realized gains or losses.

## **Property and Equipment**

Property and equipment are reported at cost at the date of purchase or at estimated fair value at date of gift to the Foundation. The Foundation's policy is to capitalize purchases with a cost of \$1,000 or more and an estimated useful life greater than one year. Depreciation is calculated by the straight-line method over the estimated useful lives of the assets, which range from two to ten years for equipment and furniture.

## **Program and Supporting Services**

The following program and supporting services are included in the accompanying financial statements:

#### **Program Services**

The Foundation's core belief is that singing enriches lives and communities, transforming voices from many backgrounds into one harmonious voice.

Connect. Enrich. Sing. are the Foundation's programs that raise awareness, hope, and voices.

#### NOTES TO FINANCIAL STATEMENTS (CONTINUED)

SEPTEMBER 30, 2020 AND 2019

### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

**Program and Supporting Services (Continued)** 

**Program Services (Continued)** 

### Connect. - Raising Awareness

The Foundation's Connect program invests in awareness, education, and scholarship opportunities for educators and singers, choral directors and coaches, provides resource materials for and engages with local communities of singers. Through its Connect program, the Foundation raises awareness and educates singer and non-singer populations to the benefits of singing in harmony with others. By raising awareness and encouraging people from all backgrounds to participate in singing with one another, the Foundation is encouraging all generations to break down barriers and actively engage and include people in an activity that creates not only harmony with their voices, but a step toward more harmony in their neighborhoods, schools, workplaces, homes and world. By providing education opportunities, we encourage perpetuation of arts and culture in communities and the disciplines and benefits that further enhance the skills, techniques, and knowledge to promote lifelong singing participation.

### Enrich. - Raising Hope

The Foundation's Enrich program invests in providing opportunities for lives to be enriched through singing-both to singers and non-singers through performances, community engagements, programs and events, conventions, and celebrations. The Foundation supports sharing the gift of singing as an extraordinary means of self-expression and self-actualization, making lives more enjoyable, satisfying, meaningful and purposeful. Investments in the Enrich program include providing financial and other services to local communities of singers, including Society chapters, districts and other singing organization groups, to encourage participation to singers and audiences, as well as added value to community events with staff participation. Both in good times and in times of dire circumstances, singing can help provide strength, hope and inspiration to persevere.

#### Sing. - Raising Voices

The Foundation's Sing program invests in the art-form of singing, with a significant emphasis on four-part vocal harmony known as Barbershop harmony. The Foundation provides grant and scholarship funding for singing participation activities to encourage programs throughout the country that promote, develop and advance opportunities for lifelong singing to people of all ages and background.

## NOTES TO FINANCIAL STATEMENTS (CONTINUED)

SEPTEMBER 30, 2020 AND 2019

### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### Program and Supporting Services (Continued)

## **Program Services (Continued)**

In addition to direct grants (Note 14), the Foundation provides program services expenses for outreach and enrichment programs including Association of International Champions' This is the Moment Program, Power of Harmony Juvenile program and other Community Engagement.

### **Supporting Services**

<u>Management and Administration</u> - relates to the overall direction of the Foundation. These expenses are not identifiable with a particular program but are indispensable to the conduct of those activities and are essential to the Foundation's mission. Such activities include organization oversight, business management, recordkeeping, budgeting, financing and other administrative activities.

<u>Fundraising</u> - consists of costs of activities directed toward appeals for financial support, including special events. Other activities include creation and distribution of fundraising materials.

#### Allocation of Functional Expenses

The costs of program and supporting services activities have been summarized on a functional basis in the statements of activities. The statement of functional expenses presents the natural classification detail of expenses by function. Expenses that can be directly attributed to a particular function are charged to that function. Certain costs have been allocated among more than one program or activity based on objectively evaluated financial and nonfinancial data or reasonable subjective methods determined by management. The expenses that are allocated include personnel costs, conventions, facilities and equipment, marketing, miscellaneous, office expenses, supplies, postage, shipping and printing, professional and contract fees, staff recruitment and development, travel and meetings, and depreciation. These allocations are based on estimates of time and effort.

#### **Income Taxes**

The Foundation qualifies as a not-for-profit organization exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code.

The Foundation files a U.S. Federal Form 990 for organizations exempt from income tax.

#### NOTES TO FINANCIAL STATEMENTS (CONTINUED)

SEPTEMBER 30, 2020 AND 2019

### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### Income Taxes (Continued)

Management performs an evaluation of all income tax positions taken or expected to be taken in the course of preparing the Foundation's income tax returns to determine whether the income tax positions meet a "more likely than not" standard of being sustained under examination by the applicable taxing authorities. Management has performed its evaluation of all income tax positions taken on all open income tax returns and has determined that there were no positions taken that do not meet the "more likely than not" standard. Accordingly, there are no provisions for income taxes, penalties or interest receivable or payable relating to uncertain income tax positions in the accompanying financial statements.

## Fair Value Measurements

The Foundation classifies its investments measured at fair value based on a hierarchy consisting of: Level 1 (securities valued using quoted prices from active markets for identical assets), Level 2 (securities not traded on an active market but for which observable market inputs are readily available) and Level 3 (securities valued based on significant unobservable inputs).

An asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used maximize the use of observable inputs and minimize the use of unobservable inputs.

Following is a description of the valuation methodologies used for assets measured at fair value on a recurring basis:

#### Investments:

*Mutual funds* - Investments in these funds are valued using the net asset value per unit as quoted in active markets at the valuation date and are classified within Level 1 of the valuation hierarchy.

No changes in the valuation methodologies have been made since the prior measurement date.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Foundation believes its valuation methods are appropriate and consistent with that of other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in different fair value measurements at the reporting date.

#### NOTES TO FINANCIAL STATEMENTS (CONTINUED)

SEPTEMBER 30, 2020 AND 2019

### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## Use of Estimates in the Preparation of Financial Statements

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

### Adoption of New Accounting Pronouncement

On October 1, 2019, the Foundation adopted Accounting Standards Update ("ASU") 2018-08, Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made (Topic 958), as amended, as management believes the standard improves the usefulness and understandability of the Foundation's financial reporting. This guidance is intended to clarify and improve the scope and the accounting guidance for contributions received and contributions made. Key provisions in this guidance include clarification regarding the accounting for grants and contracts as exchange transactions or contributions and improved guidance to better distinguish between conditional and unconditional contributions. Analysis of various provisions of this standard resulted in no significant changes in the way the Foundation recognizes revenue, and therefore no changes to the previously issued audited financial statements were required on a retrospective basis. The presentation and disclosures of revenue have been enhanced in accordance with the standard.

#### Recent Authoritative Accounting Guidance

In May 2014, the Financial Accounting Standards Board ("FASB") issued ASU 2014-09, *Revenue from Contracts with Customers (Topic 606)* requiring an entity to recognize the amount of revenue to which it expects to be entitled for the transfer of promised goods or services to customers. The updated standard will replace most existing revenue recognition guidance in GAAP when it becomes effective and permits the use of either a full retrospective or retrospective with cumulative effect transition method. In August 2015, the FASB issued ASU 2015-14 which deferred the effective date of ASU 2014-09 one year and in June 2020, in response to the COVID-19 pandemic, the FASB issued ASU 2020-05, allowing certain entities to defer implementation of ASU 2014-09 for an additional year. As a result of the issuance of ASU 2020-05, the Foundation deferred the implementation of ASU 2014-09 until October 1, 2020. The adoption of this guidance is not expected to have a material impact on the financial statements.

#### NOTES TO FINANCIAL STATEMENTS (CONTINUED)

SEPTEMBER 30, 2020 AND 2019

### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## Recent Authoritative Accounting Guidance (Continued)

In February 2016, the FASB issued ASU 2016-02, *Leases (Topic 842)*. The guidance in this ASU supersedes the leasing guidance in Topic 840, *Leases*. Under the new guidance, lessees are required to recognize lease assets and lease liabilities on the statement of financial position for all leases with terms longer than 12 months. Leases will be classified as either finance or operating, with classification affecting the pattern of expense recognition in the statement of activities. The new standard, which will be effective for the Foundation on October 1, 2022, provides a number of practical expedients. The adoption of this guidance is not expected to have a material impact on the financial statements.

In September 2020, the FASB issued ASU 2020-07, *Not-for-Profit Entities (Topic 958): Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets*, which requires a not-for-profit entity to present contributed nonfinancial assets in the statement of activities as a line item that is separate from contributions of cash or other financial assets. ASU 2020-07 also requires additional qualitative and quantitative disclosures about contributed nonfinancial assets received, disaggregated by category. This ASU is effective for the Foundation beginning on October 1, 2021. The Foundation is currently evaluating the impact of this new guidance on its financial statements.

#### **Events Occurring After Reporting Date**

The Foundation has evaluated events and transactions that occurred between September 30, 2020 and June 10, 2021, the date the financial statements were available to be issued, for possible recognition or disclosure in the financial statements.

### Reclassification

Certain amounts have been reclassified for comparative purposes to conform to current year presentation. This reclassification was recorded to better align program expenses with their appropriate area of impact. The reclassifications had no effect on prior year's change in net assets or classification of ending net assets.

#### NOTES TO FINANCIAL STATEMENTS (CONTINUED)

#### SEPTEMBER 30, 2020 AND 2019

## **NOTE 3 - LIQUIDITY**

The Foundation's financial assets available for general expenditures within one year of September 30 are as follows:

	_	2020	 2019
Financial assets at year end:			
Cash	\$	563,096	\$ 207,962
Contributions receivable, net		767,112	1,014,827
Other assets		10,454	-
Investments		3,353,008	 3,235,435
		4,693,670	4,458,224
Endowment spending-rate distributions and appropriations to be received in the next twelve months		46,090	 45,000
Less amounts not available to be used within one year:			
Multi-year contributions receivable, due after one year, net		(128,280)	(171,180)
Contributions receivable for endowment, net		(22,966)	(41,253)
Investments held for endowment		(3,252,709)	(2,819,805)
Funds held for Barbershop Harmony Society		-	(357,436)
Amounts received or receivable for specific purposes	_	(285,703)	 (251,601)
		(3,689,658)	 (3,641,275)
Financial assets available to meet general expenditures over the next twelve months	\$	1,050,102	\$ 861,949

Endowment funds consist of donor-restricted endowments. Income from donor-restricted endowments is restricted for specific purposes, with the exception of the amounts available for general use.

Additionally, the Foundation has the availability to draw from a line of credit to meet cash flow needs.

#### NOTE 4 - CONCENTRATION OF CREDIT RISK

Financial instruments that potentially subject the Foundation to concentrations of credit risk consist of cash, investments and contributions receivable. Credit risk with respect to promises to give is limited because the Foundation deals with a large number of donors throughout a wide geographic area. There were no significant concentrations of contributions receivable at September 30, 2020 and 2019.

#### NOTES TO FINANCIAL STATEMENTS (CONTINUED)

#### SEPTEMBER 30, 2020 AND 2019

### NOTE 4 - CONCENTRATION OF CREDIT RISK (CONTINUED)

The Foundation maintains cash balances at financial institutions whose accounts are insured by the Federal Deposit Insurance Corporation up to statutory limits. The Foundation's cash balances may, at times, exceed statutory limits. The Foundation has not experienced any losses in such accounts and management considers this to be a normal business risk.

Investments are subject to market risk, the risk inherent in a fluctuating market. The broker/dealer that is the custodian of the Foundation's securities is covered by the Securities Investor Protection Corporation ("SIPC"), which provides protection to investors in certain circumstances such as fraud or failure of the institution. Coverage is limited to \$500,000, including up to \$250,000 in cash. The SIPC does not insure against market risk.

#### NOTE 5 - CONTRIBUTIONS RECEIVABLE

Contributions receivable consist of the following at September 30:

		2020	 2019
Due in less than one year Less allowance for doubtful accounts	\$	708,612 (69,780) 638,832	\$ 897,587 (92,788) 804,799
Due in one to five years Less allowance for doubtful accounts Less discount to present value	_	266,400 (118,620) (19,500) 128,280	354,240 (122,212) (22,000) 210,028
Contributions receivable, net	\$	767,112	\$ 1,014,827

## **NOTE 6 - INVESTMENTS**

Investments consist of the following at September 30:

	 2020	 2019
Mutual funds Cash and money funds	\$ 3,288,599 64,409	\$ 3,152,369 83,066
Total	\$ 3,353,008	\$ 3,235,435

# NOTES TO FINANCIAL STATEMENTS (CONTINUED)

# SEPTEMBER 30, 2020 AND 2019

# NOTE 7 - FAIR VALUE MEASUREMENTS

Financial assets measured at fair value on a recurring basis include the following at September 30:

	2020							
		Level 1		Level 2	L	evel 3		Total
Investments measured at fair value:								
Mutual funds:								
Real Estate Fund	\$	101,511	\$	-	\$	-	\$	101,511
Midcap Fund		574,511		=		-		574,511
Foreign Large Blend Fund		604,461		=		-		604,461
<b>Emerging Markets Fund</b>		203,577		=		-		203,577
Corporate Bond		213,730		=		-		213,730
World Bond		98,333		=		-		98,333
Intermediate Government Fund		447,438		=		-		447,438
Small Growth Fund		242,154		=		-		242,154
Large Blend Fund		761,176		=		-		761,176
High Yield Bond Fund		41,708					_	41,708
Total mutual funds		3,288,599	_					3,288,599
Total investments measured at fair value	\$ :	3,288,599	\$		\$		\$	3,288,599
				20	19			
		Level 1		Level 2		evel 3		Total
Investments measured at fair value:								
Mutual funds:								
Real Estate Fund	\$	97,079	\$	-	\$	-	\$	97,079
Midcap Fund		459,205		-		-		459,205
Foreign Large Blend Fund		636,001		-		-		636,001
<b>Emerging Markets Fund</b>		189,838		=		-		189,838
Corporate Bond		250,545		-		-		250,545
World Bond		112,777		-		-		112,777
Intermediate Government Fund		443,244		-		-		443,244
Small Growth Fund		220,074		-		-		220,074
Large Blend Fund		700,328		=		-		700,328
High Yield Bond Fund		43,278					_	43,278
Total mutual funds		3,152,369		-		-		3,152,369
				-				

#### NOTES TO FINANCIAL STATEMENTS (CONTINUED)

#### SEPTEMBER 30, 2020 AND 2019

#### NOTE 8 - BENEFICIAL INTERESTS IN CHARITABLE REMAINDER TRUSTS

The Foundation is beneficiary of three irrevocable charitable remainder trusts, established in 2003, 2005 and 2009. Two of the trusts were funded with real estate valued at \$427,000 and \$123,500. The third trust provides for a cash distribution of \$50,000 upon the termination of the agreement.

The Foundation's beneficial interests in these trusts consist of the following at September 30:

		2020	_	2019
Promises to give receivable Less unamortized discount	\$	600,500 (216,000)	\$	600,500 (223,500)
Total	<u>\$</u>	384,500	\$	377,000

A reconciliation of changes in beneficial interests in charitable remainder trusts follows for the years ended September 30:

		2019		
Balance, beginning of year Change in value of beneficial interests	\$	377,000 7,500	\$	370,600 6,400
Balance, end of year	\$	384,500	\$	377,000

## NOTE 9 - PROPERTY AND EQUIPMENT

Property and equipment consist of the following at September 30:

	2020			2019		
Equipment and furniture Less: accumulated depreciation	\$	<u>-</u>	\$	211,427 (185,445)		
Property and equipment, net	\$		\$	25,982		

Prior to September 11, 2020, the Foundation's offices were located at the Society's headquarters and were provided at no rental cost to the Foundation. Currently, all employees are working remotely.

#### NOTES TO FINANCIAL STATEMENTS (CONTINUED)

#### SEPTEMBER 30, 2020 AND 2019

#### NOTE 10 - LINE OF CREDIT

The Foundation has a revolving line of credit agreement with a bank that provides for borrowings up to a maximum outstanding amount of \$200,000. The line of credit requires monthly interest payments based on the lender's index rate plus 1.00% (4.25% at September 30, 2020). The principal and unpaid accrued interest is due on September 30, 2021. Borrowings under the line of credit agreement are collateralized by substantially all of the assets of the Foundation. At September 30, 2020 and 2019, there were no borrowings outstanding under the line of credit.

#### NOTE 11 - NOTES PAYABLE

The Foundation obtained an Economic Injury Disaster Loan ("EIDL") in June 2020 for \$150,000 requiring monthly principal and interest payments of \$641. In March 2021, the lender deferred the first payment due date for an additional 12 months resulting in payments commencing in July 2022. The loan bears interest at 2.75% and matures May 10, 2050. The outstanding balance on the EIDL loan was \$150,000 at September 30, 2020.

The Foundation entered into a Paycheck Protection Program ("PPP") loan of \$229,625 in April 2020, which is fully forgivable if at least 60% of the funds are used for payroll costs, and if certain other terms are met. If the loan is fully forgiven, the Foundation will not be responsible for any payments, and the balance of the loan will be reclassified to other income on the statements of activities at the time forgiveness is granted. If only a portion of the loan is forgiven, or if the forgiveness application is denied, any remaining balance due on the loan must be repaid on or before the maturity date of the loan, including accrued interest. The loan bears interest at a fixed rate of 1% and matures on April 15, 2022. As of the date these financial statements were available to be issued, the Foundation has not applied for forgiveness of the loan. As the amount of the forgiveness has not yet been determined, no amounts have been included in the schedule of required principal maturities of long-term borrowings that follows.

Future maturities of notes payable, excluding the PPP loan, based on the outstanding balance at September 30, 2020 are as follows:

## Year ending September 30,

2021	\$ -
2022	596
2023	3,635
2024	3,736
2025	3,840
Thereafter	138,193
	\$ 150,000

Subsequent to September 30, 2020, the Foundation received a second PPP loan in the amount of \$214,335 with substantially the same terms noted above.

## NOTES TO FINANCIAL STATEMENTS (CONTINUED)

## SEPTEMBER 30, 2020 AND 2019

#### **NOTE 12 - NET ASSETS**

Net assets consist of the following at September 30:

	2020	2019	
Net assets without donor restrictions	\$ 632,614	\$ 822,679	
Specific Purpose:			
Net assets with donor restrictions:			
Contributions for Next Gen Barbershop Junior			
and Varsity Chorus Programs	110,167	200,000	
AIC Christmas and Outreach programs	60,930	-	
Queens College campaign	44,570	-	
Power of Harmony	27,350	-	
Outreach programs	20,000	20,000	
Harmony, Inc./Directors First Harmony University			
Scholarship program	10,442	8,842	
Mission related programs	8,069	18,834	
Contributions for Jim Miller memorial scholarship	4,025	3,925	
Henrico County Schools	150		
	285,703	251,601	
Passage of Time:			
Beneficial interest in charitable remainder trusts	384,500	377,000	
Multi-year contributions receivable, net	145,842	189,191	
	530,342	566,191	
Endowments:			
Investments	3,252,709	2,819,804	
Cash surrender value of life insurance	71,000		
Contributions receivable, net	22,966		
	3,346,675	2,929,057	
Total net assets with donor restrictions	4,162,720	3,746,849	
Total	\$ 4,795,334	\$ 4,569,528	

The Foundation satisfied donor restrictions of \$355,020 and \$358,701 during the year ending September 30, 2020 and 2019, respectively, in accordance with donor-imposed purpose restrictions or the passage of time.

Subsequent to year end, certain donors requested that \$75,000 of contributions previously received for the Next Gen Barbershop Junior and Varsity Chorus Programs to be used for AIC Christmas and Outreach Programs.

# NOTES TO FINANCIAL STATEMENTS (CONTINUED)

## SEPTEMBER 30, 2020 AND 2019

# NOTE 13 - ENDOWMENT FUNDS

A summary of changes in endowment net assets for the years ended September 30 follows:

	_	2020	_	2019
Endowment funds - beginning of period	\$	2,929,057	\$	2,782,964
Contributions, net		78,254		134,318
Investment income, less related fees		457,950		94,823
Annual allowable distributions Administrative fees		(108,155) (10,431)		(69,715) (13,333)
Endowment funds - end of period	\$	3,346,675	\$	2,929,057
Endowment funds consisted of the following at September 30:				
		2020		2019
Endowments:				
General Endowment Fund	\$	1,009,628	\$	906,516
Other Endowments:				
Associates Funds		1,558,210		1,347,607
Program-Restricted Endowments:				
Scholarship Funds		397,435		342,519
Outreach Funds		165,059		142,252
Barbershop Preservation and Heritage Projects Funds		119,261		102,782
Youth Funds		84,182		75,793
Music Funds	_	12,900		11,588
	\$	3,346,675	\$	2,929,057

Endowment funds are all considered perpetual in nature at September 30, 2020 and 2019.

# NOTES TO FINANCIAL STATEMENTS (CONTINUED)

## SEPTEMBER 30, 2020 AND 2019

## NOTE 14 - GRANTS

The Foundation provided grants to benefit programs that stimulate interest in, share, nurture, and perpetuate the love of lifelong singing for years ended September 30:

	 2020		2019	
Barbershop Harmony Society				
Next Generation Barbershop Junior				
Chorus Invitational	\$ 220,000	\$	220,000	
Harmony University scholarships	68,800		110,000	
Outreach grants	25,000		100,000	
Other programs	9,191		9,505	
Chapter initiative programs	5,405		100,000	
Partnership and advocacy	2,000		-	
Next Generation Barbershop Varsity				
Quartet Contest	-		70,000	
Music for schools	 		10,000	
Total Barbershop Harmony Society	330,396		619,505	
Donor Choice Grants Program	382,792		429,692	
Grants to other singing groups and organizations	83,102		16,231	
Harmony Fellows Award event	 	-	7,581	
Total Grants	\$ 796,290	\$	1,073,009	

#### NOTES TO FINANCIAL STATEMENTS (CONTINUED)

SEPTEMBER 30, 2020 AND 2019

#### NOTE 15 - RETIREMENT PLAN

The Foundation sponsors a Section 401(k) plan (the "Plan") which allows for employer matching contributions and employer profit sharing contributions, both of which vest on a pro rata (20%) basis each year of service. An employee must work at least 1,000 hours in a calendar year to receive credit for a year of service. The Plan covers substantially all employees. For the year ended September 30, 2020, amounts contributed to the Plan totaled \$100,664 (\$98,711 for the year ended September 30, 2019).

#### NOTE 16 - RELATED PARTY TRANSACTIONS

In the ordinary course of business, Foundation and Society board members may make substantial contributions to the Foundation in support of its mission. The Foundation received donations from Foundation and Society board members totaling approximately \$242,000 and \$155,000 during the period ending September 30, 2020 and 2019, respectively.